



New ATP Research Directions and Results

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New ATP Research Directions & Results

- Survey of ATP Joint Ventures
- Hot-Spot Cluster Analysis
- Improving Our Infrastructure
- University Spinoffs

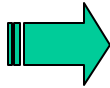


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Joint Venture Survey *Building on Prior Work*

- Case studies – (Link 1997, Printed Wiring Boards)
- Economic Studies – (Sakakibara & Branstetter 2002, Patent Activity; Darby, Zucker, Wang 2002, Project Structure & Outcomes)
- Business Reporting System



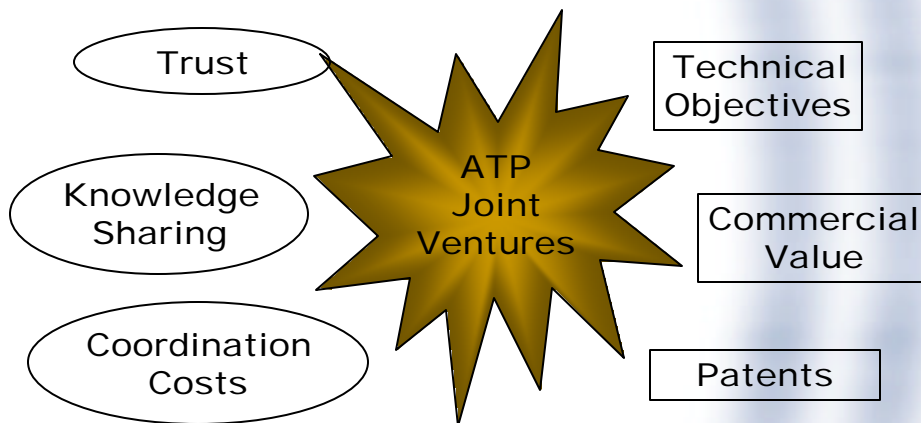
Dyer & Powell 2001, *Determinants of Success in ATP Funded Joint Ventures*



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Joint Venture Survey *Determinants of Success*



How do we Measure Joint Venture Success?

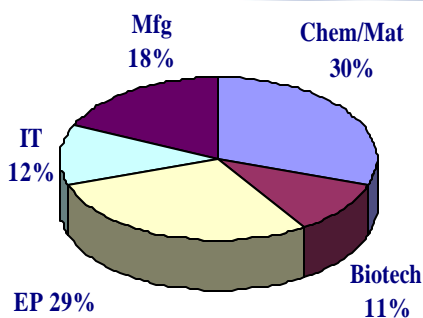
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Joint Venture Survey Description

- ATP Joint Ventures initiated 1991 – 2001
- 81% response rate
- 397 company respondents
- 142 JV projects

Company respondents
by tech area



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Survey of ATP Joint Ventures

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I. Joint Venture Motivation and Formation

Q1. Below are several reasons why a company might choose to participate in an R&D joint venture. Please tell us how important each reason was in your company's decision to partner with other companies in an R&D JV.

	Not important	Somewhat important	Very important	Extremely important
Q1a. To pool resources with other firms in order to reduce the cost of R&D or achieve a greater scale of effort	<input type="checkbox"/> (Q1a. - 1)	<input type="checkbox"/> (Q1a. - 2)	<input type="checkbox"/> (Q1a. - 3)	<input type="checkbox"/> (Q1a. - 4)
Q1b. To benefit from complementary R&D expertise and capabilities of different firms	<input type="checkbox"/> (Q1b. - 1)	<input type="checkbox"/> (Q1b. - 2)	<input type="checkbox"/> (Q1b. - 3)	<input type="checkbox"/> (Q1b. - 4)
Q1c. To gain knowledge and learn from other firms	<input type="checkbox"/> (Q1c. - 1)	<input type="checkbox"/> (Q1c. - 2)	<input type="checkbox"/> (Q1c. - 3)	<input type="checkbox"/> (Q1c. - 4)
Q1d. To address a technological problem that is common to your industry	<input type="checkbox"/> (Q1d. - 1)	<input type="checkbox"/> (Q1d. - 2)	<input type="checkbox"/> (Q1d. - 3)	<input type="checkbox"/> (Q1d. - 4)
Q1e. To access commercialization capabilities of other firms	<input type="checkbox"/> (Q1e. - 1)	<input type="checkbox"/> (Q1e. - 2)	<input type="checkbox"/> (Q1e. - 3)	<input type="checkbox"/> (Q1e. - 4)

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Joint Venture Survey



- ATP creates R&D collaboration that would not otherwise occur
- *92% report the JV would not have formed without ATP*
- *81% say ATP ensures commitment*
- *64% say ATP fosters trust & cooperation*



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Joint Venture Survey



- ATP JV projects represent new R&D directions
- *77% say project reflects new direction for their company*
- *83% say project reflects new R&D direction for the industry*



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Joint Venture Survey

RESEARCH

- ATP JVs have university connections
- *68% report project is based on university research*
- *63% report project involves interaction with universities*



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Joint Venture Survey

RESEARCH

- ATP JVs are more ambitious & more technically difficult than typical R&D
- *82% report the JV project is more ambitious than typical R&D in their industry*
- *70% report the JV project involves greater technical difficulty than typical R&D in their company*



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Joint Venture Survey



- ATP JV projects result in significant commercialization
- *56% of projects report commercial success through:*
 - *Product revenues (48%)*
 - *Cost savings (23%)*
 - *Licensing revenues (12%)*
- *80% of projects report additional investment (beyond cost share)*



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Joint Venture Survey Future Work

- Fact sheet series
- Staff research paper
- Dyer et al economic study on Joint Venture Survey analysis
- Incorporate Joint Venture study themes into Business Reporting System



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Hot-Spot Cluster Analysis of High Impact Patents

Contractor: CHI Research, Inc. (9/02-6/04)

Purpose

- Motivating Questions: What is the regional impact of ATP? Can we better organize our outreach?
- **Hot-Spot Analysis** is a powerful tool that maps out current areas of innovative activity off the beaten path. This tool:
 - Examines clusters of patents that are highly cited by recently issued patents.
 - Identifies a subset of clusters that are developing early stage technologies most relevant to ATP.
 - Analyzes the regional, organizational, and collaborative characteristics of these clusters.



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Hot-Spot Cluster Project Background

- **Hot-Spot Analysis** provides a filter on recent patents by focusing on the 20% of recent patents that are likely to have impact in the future.
 - Using recent patents with no filtering mechanism is problematic b/c there are >300,000 patents issued in the last 2 years, and most of them may have little value.
 - Need a filter b/c identifying early-stage, high-risk technologies is difficult.



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Hot-Spot Cluster Project

Background (II)

- **Hot-Spot patents** can be 1 year old or 25 years old; it does not matter as long as they are highly cited by recent patents.
- High citation is correlated with various measures of impact and quality.
- Very few patents receive many citations. Ones that do represent key technologies that have led to many subsequent innovations.



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Hot-Spot Cluster Project

Hot Spot Definition

- A **Hot-Spot Patent** has to have 10+ recent citations, and the proportion of recent cites to total cites is proportional to its age.
 - Old patents have to have 25% of their cites as recent to be hot spots; new patents have to have a higher proportion.



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Hot-Spot Cluster Project

Next Generation Definition

- The **Next Generation** (NG) are the current patents building on the hot spot technology (the “citing patents”)
 - Patents in a next generation group reference one or more patents in the corresponding hot spot cluster.
 - NG represents lots of patent activity around the same hot technology, usually by many companies.
 - NG are often applications developing around a more basic technology.
 - NG clusters that contain ATP-related patents have certain identifiable characteristics (high public sector participation, high science linkage, and multiple prior art references).



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Hot-Spot Cluster Project

Two Period Examination – Trend Analysis

- To test robustness of results, two periods of time were examined:
- 2002 Time Period
 - 16,451 Hot-Spot Patents.
 - 66,216 Next -Generation Patents.
 - 5,455 Next Generation Clusters.
- 1998 Time Period
 - 10,038 Hot-Spot Patents.
 - 43,223 Next -Generation Patents.
 - 2,071 Next Generation Clusters.



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Hot Spot Cluster Project Results

Only 20% of all Patents make it to the Next Generation Cluster, but ...

***47% of ATP-Related Patents are
found in the 2002 Next Generation***

***44% of ATP-Related Patents are
found in the 1998 Next Generation***

Conclusion: There is a higher than expected association between patents based on ATP projects and Next Generation Clusters.



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Hot Spot Cluster Project Results (II)

***Next Generation Clusters w/ATP Patents Have a
High Degree of Public Sector Participation
-- suggests high risk, early stage research***

***Next Generation Clusters w/ATP Patents Have
Twice as Many Science Links as Expected
-- suggests high risk, early stage research***

***Next Generation Clusters w/ATP Patents Have a
High Degree of Multiple Prior Art References
-- suggests broadly, enabling research***



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Hot Spot Cluster Project Results (III)

Top 50 Metropolitan Areas (320 total) in terms of Next Generation Patents

Metropolitan Area	Rank and Percent of Total			
	ATP Applications	ATP Awards	Hot-Spot Patents	Next-Gen Patents
San Francisco-Oakland-San Jose, CA CMSA	1 (9.7%)	1 (10.7%)	1 (17.6%)	1 (17.5%)
New York-Northern New Jersey-Long Island, NY-NJ-CT-PA CMSA	4 (6.2%)	3 (6.0%)	2 (9.5%)	2 (7.8%)
Boston-Worcester-Lawrence-Lowell-Brockton, MA-NH NECMA	2 (7.2%)	2 (7.9%)	3 (5.5%)	3 (4.8%)
Los Angeles-Riverside-Orange County, CA CMSA	5 (5.0%)	6 (3.5%)	4 (4.2%)	4 (4.2%)
Boise City, ID MSA	107 (0.1%)	141 (0.0%)	10 (2.4%)	5 (3.5%)
Minneapolis-St. Paul, MN-WI MSA	12 (1.9%)	9 (2.6%)	8 (2.6%)	6 (2.8%)
Chicago-Gary-Kenosha, IL-IN-WI CMSA	9 (2.8%)	8 (2.6%)	5 (2.9%)	7 (2.7%)
Austin-San Marcos, TX MSA	21 (1.1%)	18 (1.3%)	9 (2.4%)	8 (2.7%)
San Diego, CA MSA	7 (3.1%)	10 (2.5%)	6 (2.8%)	9 (2.5%)
Dallas-Fort Worth, TX CMSA	18 (1.4%)	16 (1.9%)	11 (2.2%)	10 (2.4%)
Detroit-Ann Arbor-Flint, MI CMSA	6 (3.7%)	4 (5.1%)	12 (2.1%)	11 (2.2%)
Washington-Baltimore, DC-MD-VA-WV CMSA	3 (6.3%)	5 (4.4%)	7 (2.7%)	12 (2.1%)
Seattle-Tacoma-Bremerton, WA CMSA	19 (1.3%)	22 (1.0%)	14 (1.9%)	13 (2.1%)
Philadelphia-Wilmington-Atlantic City, PA-NJ-DE-MD CMSA	8 (2.8%)	10 (2.5%)	13 (2.1%)	14 (1.9%)
Houston-Galveston-Brazoria, TX CMSA	17 (1.5%)	19 (1.2%)	15 (1.7%)	15 (1.7%)
Portland-Salem, OR-WA CMSA	24 (0.7%)	19 (1.2%)	18 (1.4%)	16 (1.6%)
Raleigh-Durham-Chapel Hill, NC MSA	22 (1.1%)	23 (0.9%)	21 (1.2%)	17 (1.6%)
New Haven-Bridgeport-Stamford-Waterbury-Danbury, CT NECMA	20 (1.2%)	16 (1.9%)	16 (1.6%)	18 (1.5%)
Rochester, NY MSA	29 (0.7%)	23 (0.9%)	17 (1.5%)	19 (1.5%)
Atlanta, GA MSA	13 (1.7%)	21 (1.1%)	20 (1.2%)	20 (1.3%)
Phoenix-Mesa, AZ MSA	27 (0.7%)	38 (0.5%)	22 (1.1%)	21 (1.2%)
Denver-Boulder-Greeley, CO CMSA	11 (2.0%)	14 (2.3%)	19 (1.3%)	22 (1.2%)
Burlington, VT NECMA	164 (0.0%)	141 (0.0%)	35 (0.5%)	23 (0.9%)
Cincinnati-Hamilton, OH-KY-IN CMSA	28 (0.7%)	28 (0.8%)	25 (0.7%)	24 (0.9%)
Cleveland-Akron, OH CMSA	15 (1.6%)	15 (2.0%)	24 (0.9%)	25 (0.8%)



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Hot Spot Cluster Project Results (III, cont'd)

Summary of Previous Table

- Boise region is ranked 10th in Hot-Spot Patents and 5th in Next Generation Clusters, but ranked 107th in ATP applications and 141st in ATP awards.
 - Interesting things are going on in Boise, but ATP is not a presence. Patents are mainly from Micron Technologies and HP.
 - Implication of Boise being ranked 5th in Next Generation clusters is that it has an even larger percentage of the very recent developments.
- Similar phenomenon in Burlington VT. Ranked 35th in Hot-Spot Patents and 23rd in Next Generation Clusters, but ranked 164th in ATP applications and 141st in ATP awards.
 - Few ATP applications come from here. Patents are largely driven by an IBM lab.



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Hot Spot Cluster Project Results (IV)

Other Results

- Except for a few outliers, existing ATP outreach is hitting the main areas. Pretty good correlation between Hot-Spot regions and ATP applications and awards.
 - San Francisco-Oakland-San Jose, CA is ranked first in ATP apps, ATP awards, Hot-Spot Patents, and Next Generation clusters.
 - Top 10 regions contain 52% of Hot Spots, 43% of ATP apps.
 - Top 20 regions contain 70% of Hot Spots, 60% of ATP apps.
 - Top 30 regions contain 78% of Hot Spots, 69% of ATP apps.
- Some regions are more successful at winning ATP awards than others. Among regions with 10+ ATP awards:
 - Albany-Schenectady-Troy, NY has applied 120 times and won awards 30% of the time.
 - San Francisco-Oakland-San Jose, CA, and Detroit-Ann Arbor-Flint, MI have won awards 18% and 22% of the time.
 - Atlanta, Los Angeles, and Washington, are less successful with only an 11% hit rate, but within the average success rate of 10-12%.



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Hot Spot Cluster Project Implications and Next Steps

- Association between ATP-related patents and Next Generation Clusters was found and confirmed for two distinct time periods.
- This finding suggests that ATP is funding technology that is closely linked to high-impact technology.
- With higher than expected participation of ATP-related patents in Next Generation Clusters, ATP dollars are likely to have a broad impact beyond individual award recipients.



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Hot Spot Cluster Project Implications and Next Steps (II)

- Project's ultimate goal
 - Of the 300,000+ recently issued patents, identify those that are more closely associated with high risk, early stage technology.
- Next Steps
 - Identify Top 300 Next Generation Clusters based on key characteristics.
 - Down-select to 100 relevant ones and provide general statistics.
 - Narrow down to 60 NG clusters to analyze in detail by geography, inventor, and technology theme.

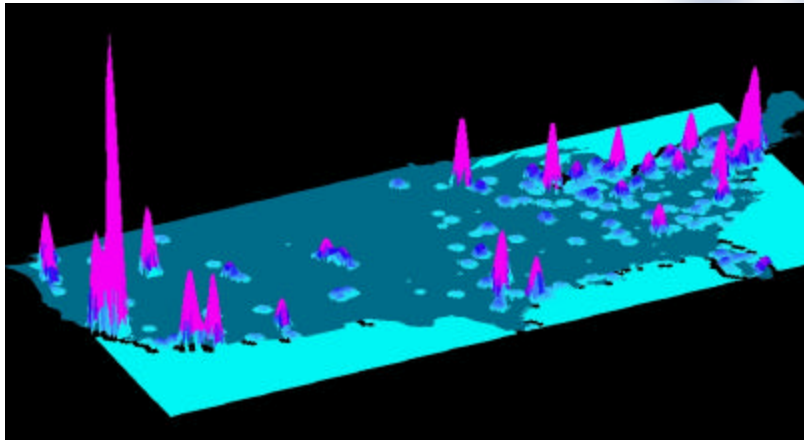


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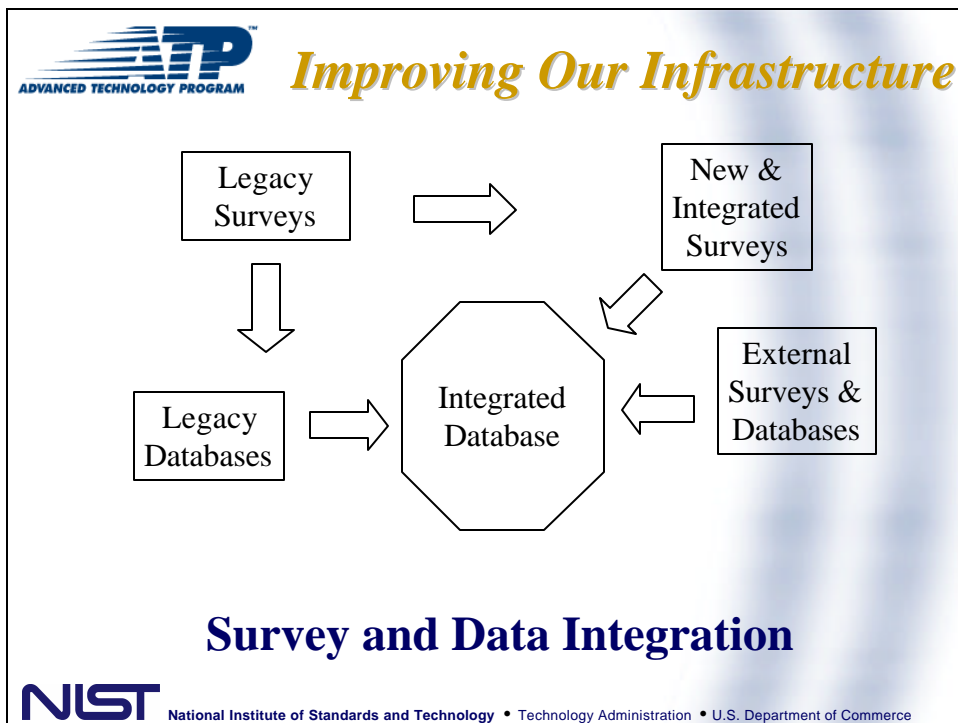
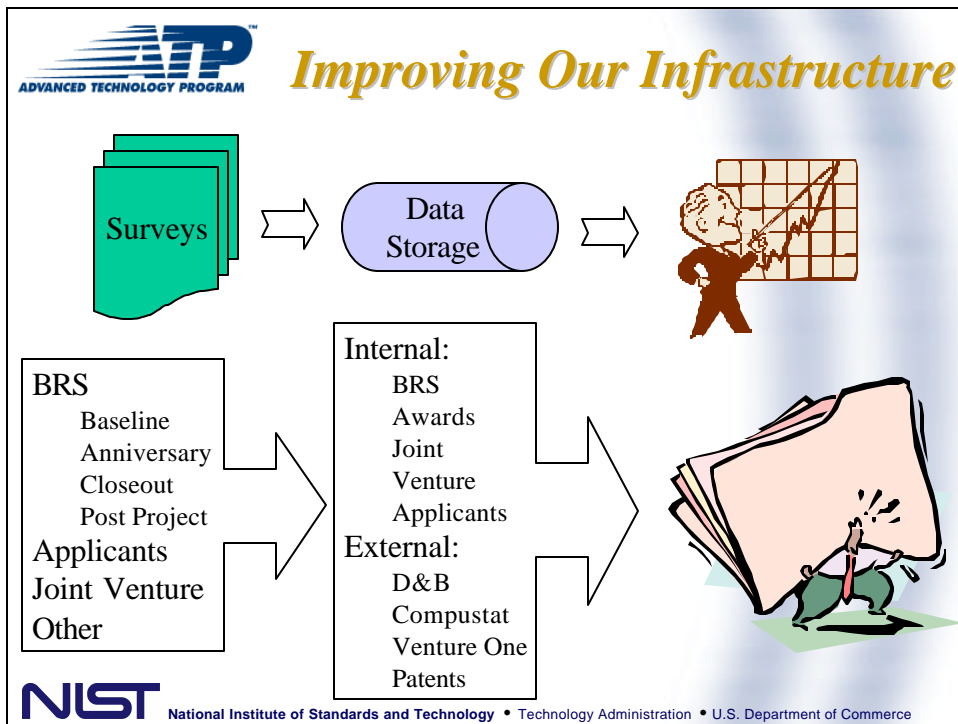


Visualizing Hot Spots

“Understanding Regional Innovative Capacity” Project (10/03-9/05)
Visualization of the 2002 Hot-Spot Patents



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University Spinoffs

Research Question:

- To what extent do public policies and institutions contribute to the creation of *entrepreneurship capital*?
- To what extent do regional factors shape the formation and direction of entrepreneurship centers?



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University Spinoffs

Methodology:

- Interviews with two type of organizations and associated personnel/entrepreneurs
 - Tech-based start ups with university ties
 - State and local institutions (often incubators associated with universities) assisting in entrepreneurial development
 - Indianapolis, Madison, Cleveland, Atlanta, and San Diego



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